

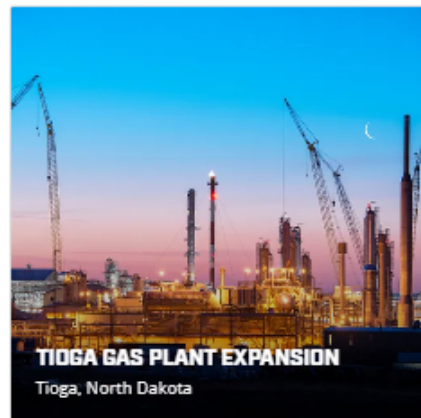
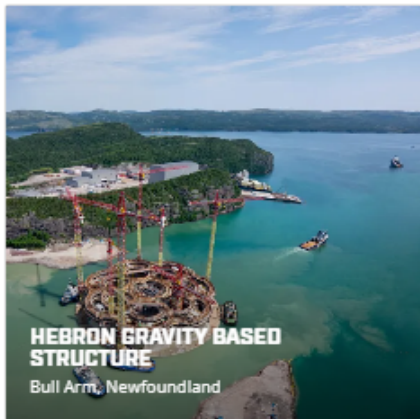
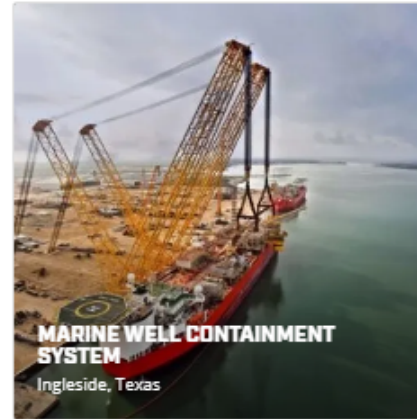
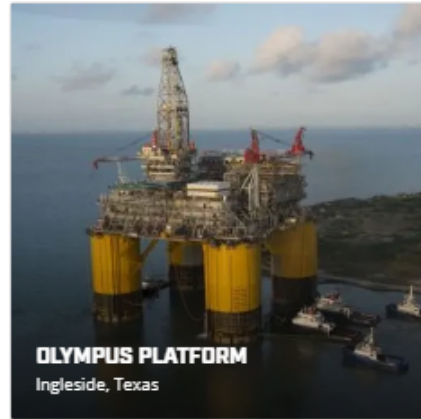
Contractor Deliverables

Greg Van Volkenburg – 15-Nov-2022



Who is Kiewit?

OUR WORK



\$12.1 billion

2021 Revenues

28,800

Craft and staff employees

#3

Rank in ENR's list of Top 400

Contractors



Typical EPC Deliverable Issuance

Green Field

Brown Field

IFR(Internal)

IFR

IFA(Client Review)

IFA

IFH(HAZOP)

IFH

IFD(Design)

IFD(Demolition)

IFC(Construction)

ASB(As-Built)





Potential Research Ideas

Potential Research Ideas

- Standardization of deliverables for submittal(Demolition)
- Update guidelines to latest codes/standards(B31.3)
- Early Engagement to flush out design
- Review and approval efficiency and times