

PHMSA SMS WORKSHOP

Spectra Energy Perspective: Management Systems

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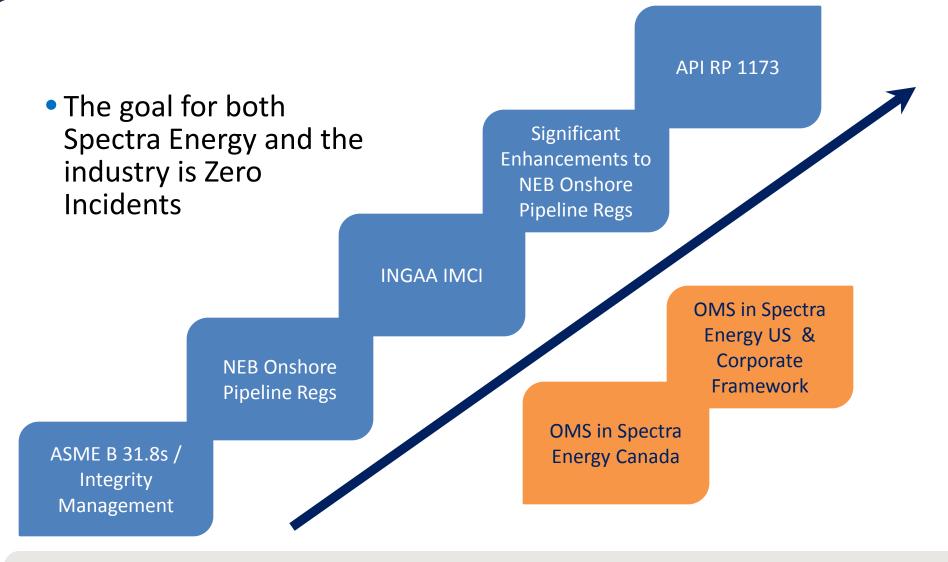


Our Diverse Portfolio of Assets





Our Journey of Continuous Improvement



Moving Ahead, Gaining Momentum



Operations Management System Overview

Operations Management System (OMS) is designed to support systemic management of operations risk and support answers to these questions ...

• What are our prioritized risks?

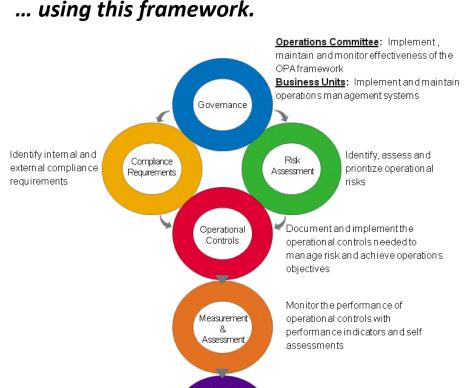
... regarding asset integrity and reliability, compliance, personal safety and environmental performance

What are our operational controls?

... that manage the risk to achieving our objectives for asset integrity and EHS and deliver compliance with internal and external requirements

How do we monitor our controls?

- ... through audits and performance metrics to assess if controls are working as intended
- How does management review and improve operations management processes?
 - ... through periodic management reviews and continuous improvement action plans



Learning &

Management

Review

Report and investigate in cidents; share lessons learned and effective practices

Carry out management reviews

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Comparing the SE OMS against RP 1173 SMS

- OMS addresses most RP 1173 requirements that are process-related
 - OMS covers the "systematic management" of operations processes
- For culture and leadership parts of RP 1173, we typically use other management processes such as:
 - Visible executive commitment through communications and action
 - Annual management focus areas and initiatives regarding safety
- The areas that would require additional emphasis in our OMS to fully conform to the RP 1173 include:
 - Processes to measure the maturity of OMS implementation and safety culture
 - Clear line-of-site from objectives to day-to-day operations
 - Linking employee reviews/rewards to OMS performance
 - Specific operational controls references in OMS (e.g., materials, maintenance, testing and inspection)
 - Specific processes for learning from external events

RP 1173 builds on the existing foundation and enhances our OMS to support our goal of Zero Incidents

IMCI: INGAA's Development on Management Systems



Moving Ahead, Gaining Momentum

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